
System Winter Plan

Public Health and Health Integration Scrutiny Commission

Date of meeting: 3rd November 2026

Lead Director/Officer: ICB

Useful information

- Ward(s) affected: All
- Report author:
- Author contact details:
- Report version number:

1. Summary

Partners across Leicester, Leicestershire, Rutland and Northamptonshire have developed a single, system-wide Winter Plan to support the continued delivery of safe, timely and effective care over the winter period.

The plan builds on year-round urgent and emergency care work and brings together NHS organisations, local authorities, primary care, VCSE organisations and other partners around a shared approach. It focuses on prevention and proactive care, helping people access the right care in the right place, supporting effective patient flow and discharge, and ensuring services have the capacity and resilience to respond to additional winter pressures.

2. Recommended actions/decision

- **NOTE** the anticipated pressures facing health and care services during Winter 2026/27 and learning incorporated from Winter 2025/26.
- **CONSIDER AND COMMENT** on the system-wide actions being taken to mitigate these pressures, particularly those relating to urgent and emergency care, discharge, community capacity and interface with adult social care.
- **RECEIVE ASSURANCE** regarding the governance, escalation and clinical oversight arrangements that will operate during periods of significant operational pressure.
- **NOTE** the risks that remain where demand, workforce pressures or seasonal illness explain planning assumptions.

3. Scrutiny / stakeholder engagement

The winter plan report is being taken to scrutiny committees across the area and where appropriate health and wellbeing boards for discussion and scrutiny.

4. Detailed report

Full report can be found within appendix a

5. Financial, legal, equalities, climate emergency and other implications

5.1 Financial implications

N/A

Signed:

Dated:

5.2 Legal implications

There are no direct legal implications arising from this report.

Signed:

Dated:

5.3 Equalities implications

N/A

Signed:

Dated:

5.4 Climate Emergency implications

N/A

Signed:

Dated:

5.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

6. Background information and other papers:

N/A

7. Summary of appendices:

Appendix A: Full report

8. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

9. Is this a “key decision”? If so, why?